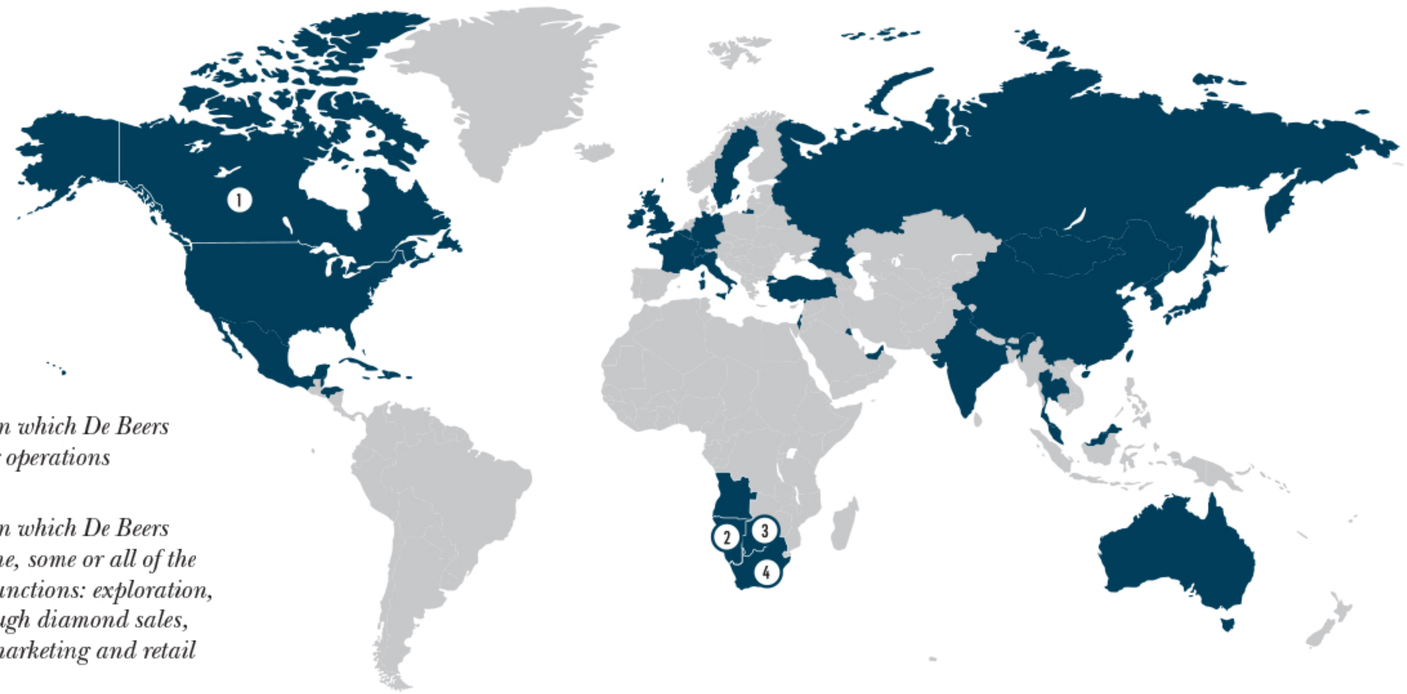
OUR COMPANY

The De Beers Group of Companies was established in 1888. We are the world's leading diamond company, with unrivalled expertise in diamond exploration, mining and marketing diamonds.

A GLOBAL BUSINESS



○ *Countries in which De Beers has mining operations*

■ *Countries in which De Beers conducts one, some or all of the following functions: exploration, mining, rough diamond sales, consumer marketing and retail*

DIAMOND MINING OPERATIONS AND CARATS RECOVERED, 2013

CANADA

100% OWNED
ESTABLISHED 1998

CARATS RECOVERED '000	1,966

A SNAP LAKE
B VICTOR

BOTSWANA

DEBSWANA
50/50 JOINT VENTURE WITH THE GOVERNMENT OF THE REPUBLIC OF BOTSWANA
ESTABLISHED 1969

CARATS RECOVERED '000	22,707

C DAMTSHAA
D ORAPA
E LETLHAKANE
F JWANENG

NAMIBIA

NAMDEB HOLDINGS 50/50
JOINT VENTURE WITH THE GOVERNMENT OF THE REPUBLIC OF NAMIBIA
ESTABLISHED 1994

CARATS RECOVERED '000	1,762

G ATLANTIC 1
H BEACH AND MARINE CONTRACTORS
I ELIZABETH BAY
J MINING AREA 1
K ORANGE RIVER

SOUTH AFRICA

DE BEERS CONSOLIDATED MINES(DBCM)
74/26 BEE PARTNERSHIP WITH PONAHALO HOLDINGS
ESTABLISHED 1888

CARATS RECOVERED '000	4,724

L VENETIA
M KIMBERLEY
N VOORSPOED
O NAMAQUALAND

Together with our Joint Venture partners, The De Beers Group of Companies mines for diamonds across Botswana, Canada, Namibia and South Africa. As part of our operating philosophy, we are committed to living up to diamonds by making a lasting contribution to the communities in which we live and work.

This means carrying out profitable business, while at the same time helping governments achieve their aspirations of turning natural resources into shared national wealth.

DE BEERS AND THE GLOBAL DIAMOND VALUE CHAIN

EXPLORATION

Modern exploration uses highly sophisticated technologies to determine the economic viability of deposits. De Beers' exploration currently focuses on Angola, Botswana, Canada, India and South Africa.

PRODUCTION

De Beers has both underground and open-pit mines. We also commercially mine alluvial diamonds using onshore extraction techniques and specialised ships. Through Element Six (E6), our industrial diamond supermaterials business, we supply tool and application manufacturers across a diverse range of global markets.

ROUGH DIAMOND SALES

De Beers sells its rough diamond production to businesses that help ensure the integrity of the whole value chain. De Beers sorts and values its production into approximately 12,000 different price points. As part of our long-term contract sales, diamonds are aggregated and sold at 10 Sights (or Selling events) each year.

CUTTING, POLISHING AND MANUFACTURING

De Beers sells to Sightholders (clients) who cut and polish diamonds. The manufacture of diamond jewellery takes place around the world and is concentrated in India, China, Tel Aviv, Antwerp, New York, Botswana, Namibia and South Africa. De Beers Diamond Jewellers also designs and develops its own jewellery.

BRANDS

De Beers' proprietary diamond brand, Forevermark, markets and sells diamonds that are rare, beautiful and responsibly sourced. We have an independently joint venture, De Beers Diamond Jewellers, with LVMH Moët Hennessy – Louis Vuitton.

OWNERSHIP STRUCTURE

ANGLO AMERICAN PLC **85%**

GOVERNMENT OF THE REPUBLIC OF BOTSWANA **15%**

THE DE BEERS GROUP OF COMPANIES

COMPANY STRUCTURE

EXPLORATION

- GLOBAL EXPLORATION[1]

PRODUCTION

MINING

- CANADA
- SOUTH AFRICA
- DEBSWANA DIAMOND COMPANY
- NAMDEB HOLDINGS
- NAMDEB DIAMOND CORPORATION
- DEBMARINE NAMIBIA

SUPERMATERIALS

- ELEMENT SIX (E6)[2]

ROUGH DIAMOND SALES

- GLOBAL SIGHTHOLDER SALES
- AUCTION SALES
- SIGHTHOLDER SALES SOUTH AFRICA
- DTC BOTSWANA
- NAMIBIA DTC

BRANDS

- FOREVERMARK
- DE BEERS DIAMOND JEWELLERS

Wholly-owned or controlled subsidiaries and divisions

Joint ventures or independently managed subsidiaries

[1] Exploration is undertaken through a number of wholly-owned and joint venture subsidiaries of De Beers.

[2] Element Six is made up of two businesses: Technologies, which is 100 percent owned by The De Beers Group of Companies, and Abrasives, which is 60 percent owned by De Beers.