

MAPUTO PORT DEVELOPMENT COMPANY

PORT OVERVIEW MAY 2017

Location & Hinterland







Main Ports in Mozambique





- The Port of Maputo is situated in the southern region of the country
- The Port is the biggest and busiest Port in Mozambique
- The Geographical location of the port makes it an attractive alternative option for export business from South African, Zimbabwe and Zambia companies



Geographical advantage

	Maputo	Richards Bay	Durban
Comparative road distances			
Johannesburg (SA)	555	640	780
Witbank (SA)	395	622	533
Nelspruit (SA)	180	689	585
Comparative rail distances			
Witbank (SA)	437	819	627
Polokwane (SA)	550	935	802
Gweru (Zim)	967	1764	1684
Bulawayo (Zim)	1083	1880	1800
Matsapa (Swa)	228	544	371

- Closest Port to Gauteng industrial hub, as well as Limpopo & Mpumalanga mining regions
- Excellent connectivity to Zimbabwe & Zambia
- New customs tariff regime reduces cost of transit export from neighbouring countries



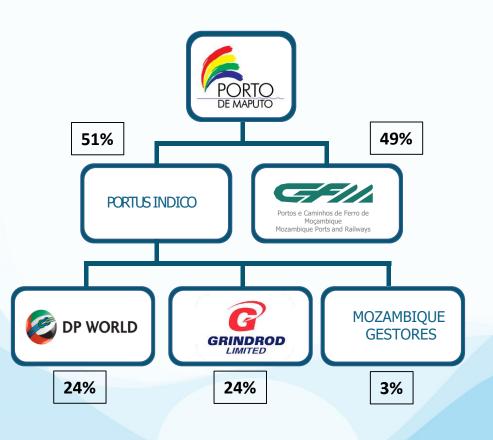


Maputo Port Concession

- MPDC has the concession rights to operate the Port of Maputo and the approved concession period ends in 2033 with an option to extend for a further 10 years
- Concession agreement was approved by Decree 20/2000 25th July, <u>under a Master Lease</u> regime, and extended for additional 15 years by Decree 21/2010 30th June.
- An *approved Port Master Plan is in place* to ensures that growth initiatives are implemented in a planned and structured manner. The master plan foresees a growth of the port up to 40 million tons.
- A *Rail Master Plan have been developed* to enable the growth initiatives contained in the Port Master Plan



Our shareholding structure since 2007



Destabilization ends
MPDC formed (Mersey Docks, Skanska, Liscont)
Grindrod buys 12.5% share
Portus Indico was acquired by Grindrod and DP World
Concession term extended from 2018 to 2033
Cargo handling record (19 mil ton)



MPDC Main Responsibilities

MPDC – Port operator

MPDC – maritime Services

MPDC – Port Authority

Maintenance & Channel Infrastructure **Navigation**



Royalties

Container Terminal (DP World) Vehicle Terminal Grindrod)

Bulk Sugar Terminal (STAM) Bagged Sugar Terminal

Molasses Terminal (EDFMan) (EDFMan)

Veggetable Terminal (MSLC) **Bulk Terminal (MPDC)**

Matola Coal Terminal (Grindrod)





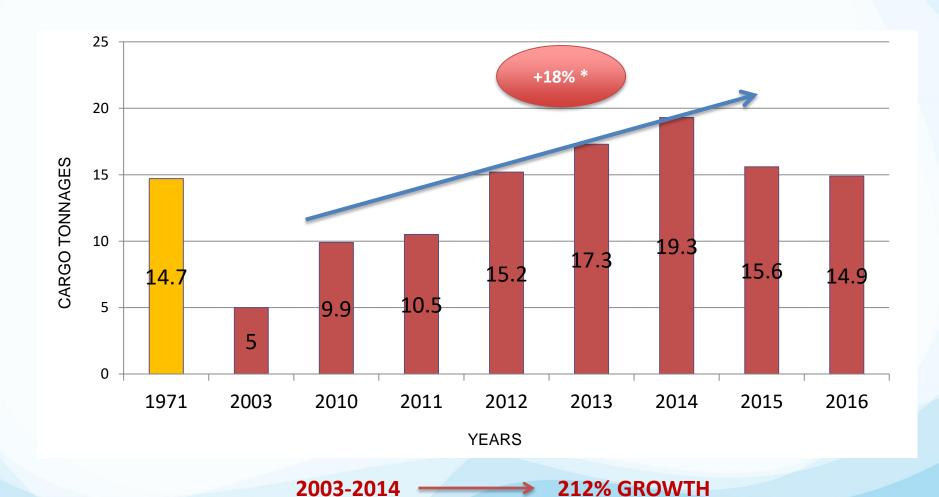
Port Layout: 2001







Historical Volume Growth







4.8

Port Layout: 2016

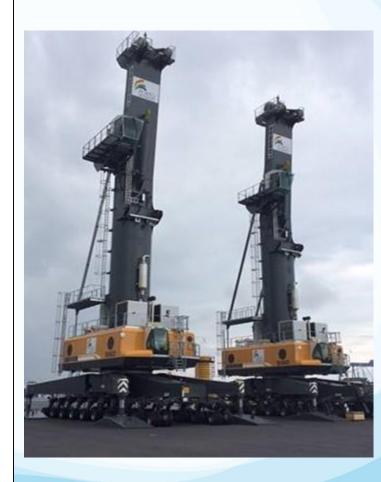




Port of Maputo - Successes

MPDC achieved numerous successes since commencement of the concession period:

- Volume growth of 188%
- Investment to date of US\$735m
 - Dredging, Sheds, Slabs, Roads, Gates, IT
 Systems & Equipment
- **Dredging of the Channel** from -9m to -11m, and in January to -14m
- Dredging of berths allowing for vessel loading capacity to increase from 50 000t to 120 000t
- Efficiency improvement of cargo handling rates with the acquisition of 2 x Mobile Harbour Cranes
- Human Capital development contributing to efficiency gains (crane moves per hour increased from 10 to 22)







Historical Investment

2033 Forecast

2016 Invested

US\$ 2Bn

2003 Indication











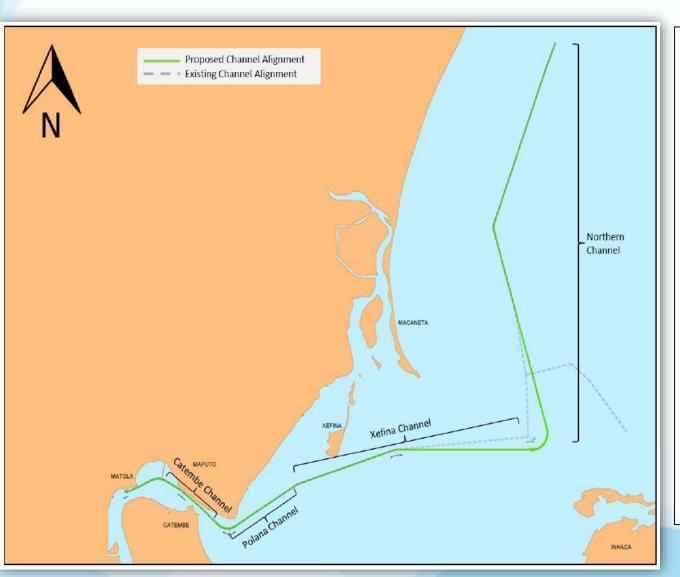




- beggining At the of the **MPDC** concession period, forecasted an investment of US\$ 56m.
- Until today (2016), a total of US\$ **700m were invested** in the port.
- The current Port Master Plan includes investment plans of US\$ 2.0 billion by MPDC and its sub-concessionnaires (until 2033).



Port Initiative - channel dredging



Channel improvements

Depth

Previous -11m

• Current -14.2m

Width

Previous 100m

Current 110m

Northern channel 150m

Bends 165m

Length Overall (LOA)

Previous 250m

• Current 300m

DWT

Previous 60k t

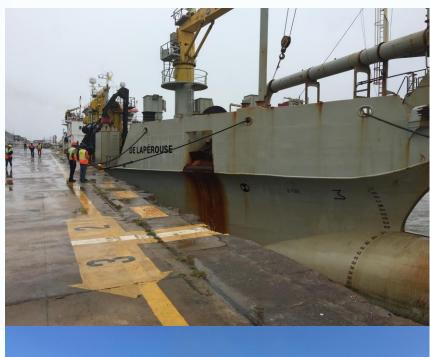
• Current 120k t

Sand removal – 12 mil cube





Dredging Impact







- Allow for a direct connection between Port of Maputo and the main international Ports of calls, since vessels will now be able to load full cargo.
- Increase of Government and CFM fixed, variable fee and tax income.
 - Potential increase of rail cargo (income for CFM).
- Increase the volumes handled through Port of Maputo as well as the incomes resulting from the volume increase.



Port Initiatives

Expansion of the DPW Container Terminal and the Construction of a new Rail Terminal

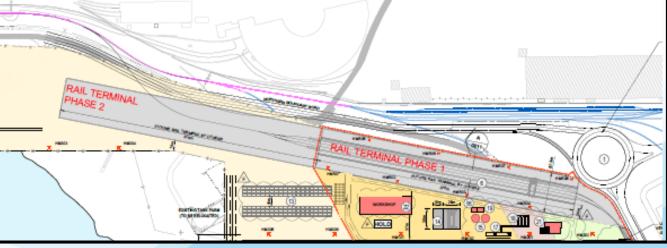
New rail terminal

Rail Terminal

- 2 x lines of 375m each
- Completion = November 2016

Expansion (Phase 1 & 2)

- New capacity = 300k teu's
- Completion = October 2017





Port Initiatives

Expansion of the Grindrod Bulk Terminal at Matola

Total capex (Berth deepening)	US\$17.9 million
Timeline	Completion - March 2017

OPPORTUNITIES

- Immediate focus is on berth deepening and quay offset aligned to the Port channel dredge project
- Terminal expansion in line with volume commitment:

Phase 4A – increase capacity to 8 mtpa

MILESTONES

- Berth deepening and quay offset execution planned for Q2 of 2016 subject to volume commitments and in line with Port dredge
- Phase 4A contingent on market recovery and contractual volumes





Port Initiatives

Automisation of the MPDC cargo Handling System also allowing customers full visibility & tracking throughout the supply chain



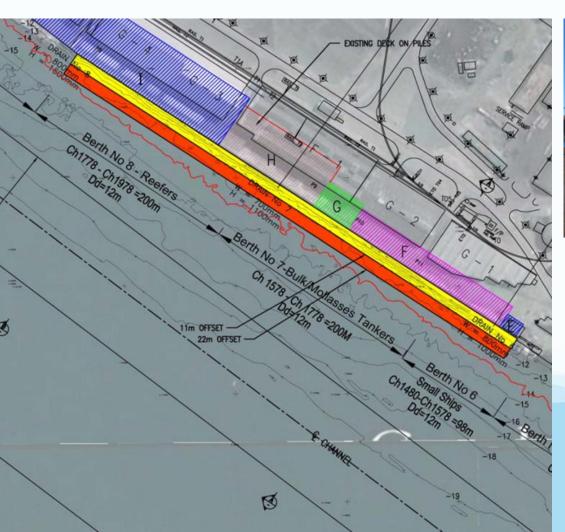
MPDC to implement an aggressive Training Plan aimed at delivering further efficiency level improvements





Port Initiatives – berth rehabilitation

Reconstruction of berths 6, 7 & 8 allowing for a draft of -14m





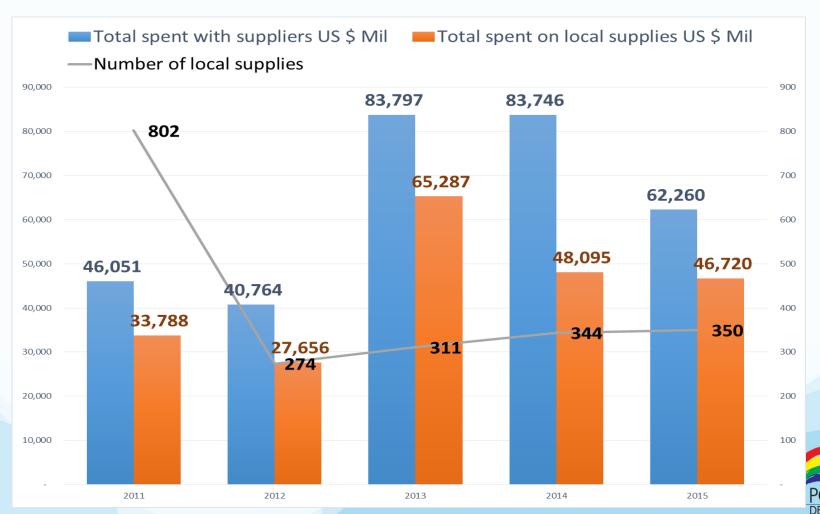
Berths 6, 7 & 8 rehabilitation to deliver 2 deep water berths (draft = 14m & LOA = 250m)



Impact of the Port investments in the economy

Spending with suppliers

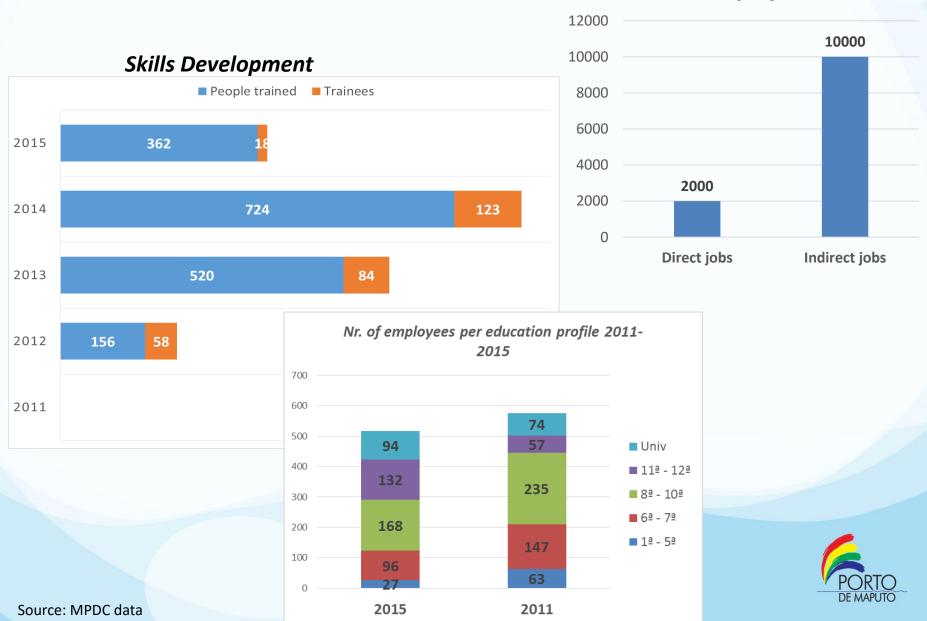
Aprox. 70% of the value on acquisition of goods and services is made through local companies



Source: MPDC data

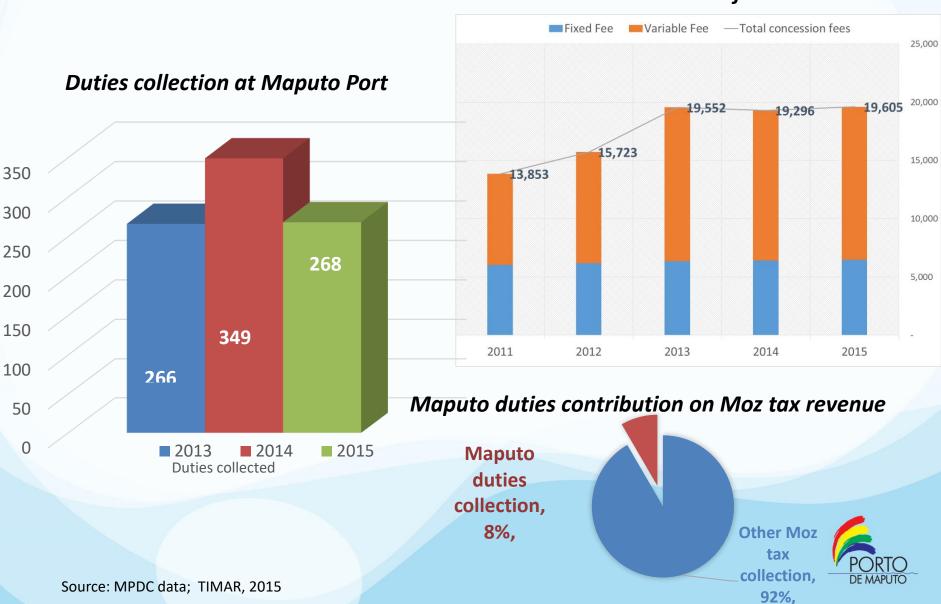
Impact of the Port investments in the economy

Port Employment



Impact of the Port investments in the economy

Concession fees



Critical Success Factors



- Alignment of port and rail capacity.
- Investment in rail infrastructure (Ressano Garcia) and rolling stock.
- Alignment with Transnet.
- Navigational Aids of the access channel.
- Single Border.
- Reduction of supply chain costs: Kudumba, JUE, Km4.
- Human capital development.



